



SYSTEMS OPTIMIZATION & SUSTAINABILITY (SOS) COMMITTEE MEETING AGENDA

Date: June 18, 2025, Time: 11:00 AM - 12:30 PM

Commission Members: LaWanda Wesley (Chair), Érik Fernández y García,

Advisory Committee Member(s): Carolyn Curtis, Heidi Keiser *Alternates*: Kairis Chiaji, Darsey Varnedoe

Staff: Julie Gallelo, Erin Maurie, Maria Hammil

This is an In-Person Meeting for Committee Members

Location: First 5 Sacramento, 2750 Gateway Oaks Drive, Suite 330 Sacramento, CA 95833.

Community/Public May Join by Zoom: <https://saccounty-net.zoomgov.com/j/1604906603?pwd=xpoZgo4GF5DYXQuN4HvY6q5q68vYge.1>
Meeting ID: 160 490 6603 Passcode: 655996 Phone: 669-254-5252

1. Call to Order/Roll Call
 - Open Commissioner Seat
2. Public Comment on Off-Agenda Items
3. Approve Draft Action Summary for April 16, 2025
4. Policy and Advocacy Activities
5. Equity In Action Committee Update
6. Review 2024 Strategic Plan Systems Improvements
7. Committee Member Comments
8. Upcoming Events/Future Agenda Items
9. Next Meeting: August 20, Chair Érik Fernández y García
10. Adjourn

SYSTEMS OPTIMIZATION & SUSTAINABILITY COMMITTEE

DRAFT ACTION SUMMARY

April 16, 2025 – 11:00 a.m. – 12:30 p.m.

Members: Érik Fernández y García, (CHAIR) LaWanda Wesley, Melissa Lloyd
Advisory Committee Member(s): Carolyn Curtis, Heidi Keiser *Alternates:* Kairis Chaiji, Darsey Varnedoe
Staff: Julie Gallelo, Erin Maurie, Maria Hammill

1. Call to Order

The meeting was called to order at 11:04. A quorum was established.
Absent: Melissa Lloyd, Heidi Keiser, Darsey Varnedoe.

2. Public Comment on Off-Agenda Items

None.

3. Approve Draft Action Summaries August 21, October 16 and December 18, 2024

Moved by Érik Fernández y García and seconded by Kairis Chaiji.

4. Policy and Advocacy Activities

The policy and advocacy update included a debrief on advocacy day, reviewing the SOS 2023-24 evaluation infographic and sharing a First 5 CA resource on capacity building.

5. Equity In Action (Participatory Grantmaking-PGM) Update

The Advisory Committee held a special meeting to provide recommendations on the criteria to be used to determine the communities of focus for the funding process (by zip code). These neighborhoods will also be the primary zip codes from which the Equity in Action Committee members will be recruited. The Advisory Committee identified 27 zip codes. Staff is developing the committee application and recruitment will begin next month.

6. Strategic Plan Update

The Committee reviewed the preliminary timeline for the proposed 10-year Strategic Plan that would extend through 2034. The timeline includes key commission meeting dates for plan approval and the community input meetings. The Advisory Committee created an Ad Hoc Committee to assist with the

community input process. It includes members of the Advisory Committee and parents from our Parent Mentoring and Advocacy Group run by Lead4Tomorrow. The Committee discussed the format and structure of parent focus groups and outreach for participants. Six focus groups will be conducted over the next 2 months.

7. Sacramento Airport Childcare Facility Partnership

Staff discussed a potential partnership with the airport to build an onsite childcare facility for airport staff. First 5 would be the lead to implement a 24-hour childcare center. The airport is seeking \$1-2 million in funding for construction. The Sacramento Airport childcare center would be the 3rd in the nation.

8. First 5 Engagement with Managed Health Care Plans: Maximizing Sustainability for Direct Services: Discussion

Staff provided an update on our systems work with the managed health care plans led by our consultant Health Management Associates. Sacramento has four health plans: Anthem, Kaiser, Molina and Healthnet. We are in the process of creating a state mandate MOU with the plans to provide mandatory patient services such a breastfeeding support and well mom/child visits.

9. Committee Member Comments

No comments.

10. Upcoming Events/Future Agenda Items

Next SOS Committee Meeting is scheduled for June 18, 2025. Commissioner LaWanda Wesley will be the chair. Meeting will be held at the First 5 Sacramento Office.

Adjourned: 12:36 p.m.

Respectfully submitted,
Erin Maurie, Communications and Policy Director
First 5 Sacramento Commission

**First 5 Sacramento
Systems Optimization and Sustainability (SOS) Committee
Agenda Item Cover Sheet**

Agenda Item – Update on Policy and Advocacy Activities

Staff Overview

Governor’s May Revise Budget for 2025-26

The analysis from the First 5 Association (included in your packet) provides an overview of the 2025-26 May Revision and the impact on children and families.

Good news

- No proposed cuts to the CalWORKs home visiting program
- Maintains some of the prior commitments to childcare (child care slots, Universal Transitional Kindergarten, child care facility investments)
- Modest investment in Adverse Childhood Experiences (ACEs)

Bad news

- Cut to Medi-Cal for adults
- Elimination of dental benefits for adults
- Cut to foster care emergency child care
- Cut to child care cost-of-living adjustment

Additionally, the potential federal cuts that are still anticipated to come may lead to further state general fund reductions.

Sacramento Republic FC Noche Latina on October 1

Commissioner Moak has extended an invitation to Commissioners, Advisory Committee Members and staff to attend the Sacramento Republic FC Noche Latina game on October 1 at Heart Health Park. If you are interested in attending, please RSVP to [Maria Hammill](#), Clerk of Commission.

First 5 CA Stronger Starts Campaign

First 5 CA kicked off their [Stronger Starts Campaign](#) with a media event at Fairytale Town on May 8. Among the list of distinguished elected officials, Chair Serna represented the local First 5 reconfirming the Commission’s racial equity and social justice investment in our community. Commissioner Érik Fernández y García, past Commissioner Dr. Richard Pan and our Help Me Grow team all contributed to a successful and fun event.

Child Care Summit

In April, Child Action, Inc. hosted its inaugural Building Bridges Policy Insights Summit. Keynote and event topics explored the child care system, strengthening capacity through partnerships, driving policy and budget action.

Sacramento Children's Fund Recommendations

On May 20, the City of Sacramento City Council considered and ultimately deferred a vote to approve \$17.9 million in Sacramento Children's Fund funding to grant applicants. The Children's Fund was created from Measure L, using the city's cannabis tax, to fund programs that prioritize children and youth most impacted by poverty, violence, and trauma. One of the strategic goals mandated in Measure L focuses on ages 0-5. The City received 121 applications totaling more than \$125 million. 15 of those applications, including applications from 9 CBOs and 6 city and/or other public agencies, focused primarily on ages 0-5, for a total request of approximately \$18 million. City staff presented 2 funding scenarios to the Council for consideration. Although the Council deferred a vote on those funding scenarios until June 10, included in those recommended funding scenarios were 5 applications focused primarily on ages 0-5, including 3 applications from CBOs (La Familia, Waking the Village, and Sacramento Literacy Foundation) and 2 from public entities (City of Sac Recreation Explorer Camp and SCOE Early Learning Program), for a total recommended amount of nearly \$4.7 million focused on ages 0-5.

Additional Information/ Next Steps

None.

Staff Recommendation

Review and comment.

May Revise Summary

The Governor's May Revised [budget](#), released yesterday, accounted for some of California's most recent challenges in the health care spending, which drove major cuts to the Health and Human Services areas. Additionally, the Governor cautioned that the potential federal cuts that are still anticipated to come through the budget reconciliation process may lead to the need for further state general fund reductions. Overall:

- For 2025-26, the May Revision proposes \$321.9 billion of state spending, including \$226.4 billion from the General Fund.
- The January budget proposal included \$322.3 billion of state spending, including \$228.9 billion from the General Fund.

The projected deficit for this next fiscal year results from both economic weaknesses and some increases in projected state spending (mostly in health care). Expenditures in the Medi-Cal program have increased significantly, resulting in the need for a midyear \$3.4 billion cash flow loan to the program and an additional \$2.8 billion General Fund appropriation in recent weeks.

The May Revision maintains the planned withdrawal of approximately \$7.1 billion that was included in the January proposed budget. Accounting for withdrawals, the Budget reflects total reserve balances of approximately \$15.7 billion at the end of 2025-26.

Overview of key items of particular interest to First 5s:

Child care

- Includes \$7 billion (\$4.5 billion General Fund) for child care and development programs.
- Maintains prior commitments to 146,000 new childcare slots, but does not propose any additional.
- Maintains funding to continue the Cost of Care Plus Rate monthly payments adopted for state-subsidized child care providers, consistent with requirements related to the reimbursement floor established in the 2024 Budget Act.
- \$44.8 million increase in 2025-26, to backfill expiring federal funds for the administration of outside of service-contract payments.
- \$60.7 million General Fund reduction in 2025-26 and ongoing to suspend the child care cost-of-living adjustment (COLA) in 2025-26.
- \$42.7 million General Fund reduction in 2025-26 and ongoing for the Foster Care Emergency Child Care Bridge. The proposal maintains \$51 million in annual ongoing funding.



State Preschool

- \$19.3 million reduction ongoing Proposition 98 General Fund and \$10.2 million ongoing General Fund to reflect the suspension of the statutory cost-of-living adjustment for the California State Preschool Program in 2025-26.

Health and Human Services:

- Behavioral Health Oversight and Accountability Commission: Proposes to eliminate Behavioral Health Services Act expenditure authority of \$20 million annually that supports peer respite, maternal behavioral health, and full-service partnership performance contracting programs.
- Behavioral Health Workforce Initiative—The May Revision includes \$1.9 billion (\$143 million Behavioral Health Services Fund, \$808 million Designated State Health Program Funding, and \$950 million federal funds) for the Department of Health Care Access and Information to implement the Behavioral Health Workforce Initiative beginning in January 2026.

Department of Health Care Services

- \$12 billion deficit for 2025-26 through the following categories of solutions. Unlike the last two years, during which the state also faced budget deficits, this year's approach includes a significant number of reductions to ongoing programs that result in greater savings in future years.
- Enrollment Freeze for Full-Scope Medi-Cal Expansion for Undocumented Adults, Adults 19 and Older—\$86.5 million in 2025-26, growing to \$3.3 billion in 2028-29.
- Medi-Cal Premiums, Adults 19 and Older—Implementation cost of \$30 million in 2025-26, growing to savings of \$2.1 billion in 2028-29 for individuals with certain statuses, those who will eventually qualify for federal funds, and individuals enrolled in the Medi-Cal full-scope expansion.
- Medi-Cal Asset Test Limits—\$68.6 million in 2025-26, growing to \$765.2 million in 2028-29 for individuals with certain statuses, those who will eventually qualify for federal funds, and individuals enrolled in the Medi-Cal full-scope expansion.
- Elimination of Long-Term Care Benefits, Adults 19 and Older—\$333.3 million in 2025-26, growing to \$800 million in 2026-27 for individuals with certain statuses, those who will eventually qualify for federal funds, and individuals enrolled in the Medi-Cal full-scope expansion.
- Elimination of Dental Benefits, Adults 19 and Older—Elimination of full-scope dental coverage for Medi-Cal members with certain statuses, those who will eventually qualify for federal funds and individuals enrolled in the Medi-Cal full-scope expansion aged 19 and over, effective July 1, 2026. This population will continue to have access to restricted-scope, emergency dental coverage. Estimated General Fund savings are \$308 million in 2026-27 and \$336 million in 2028-29 and ongoing.
- Includes \$2.9 million for the next year in Adverse Childhood Experiences (ACEs) Aware. While this investment falls far short of the \$50 million needed to fully sustain the program, this funding will help maintain the provider training for ACEs.



First 5 Sacramento Equity in Action Funding Committee Roster

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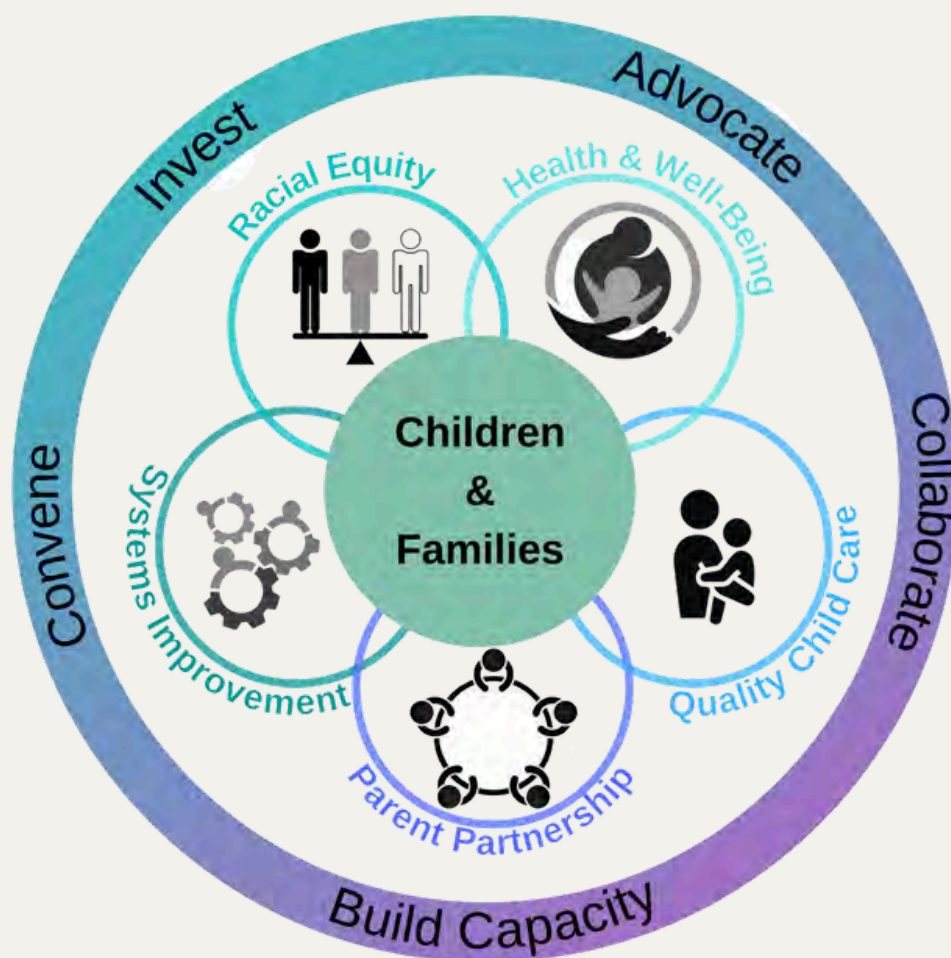


FY 2024-2027

STRATEGIC PLAN

III. FIRST 5 SACRAMENTO'S CONCEPTUAL FRAMEWORK



The conceptual framework illustrates First 5 Sacramento's strategic plan in a single infographic. Children and families are at the center of the framework, informing and touched by all that First 5 does. The five priorities encircle this center, interlocking as an illustration of their interdependence. Around the outside are First 5's **Core Functions**: to invest, advocate, convene, collaborate, and build capacity.



IV. PRIORITIES, OUTCOMES, AND GOALS


PRIORITY	OUTCOME	GOAL
Racial Equity 	<p>Racial Equity, Diversity, Inclusion and Cultural Responsiveness (REDI+CR) is strong across all priority areas</p> <p>F5 Sac has invested in underserved communities</p>	<ol style="list-style-type: none">1. Implement REDI+CR Plan2. Build capacity of non-traditional partners/smaller community-based organizations3. Fund new and non-traditional partners to effectively address community-led plans to support young children and families
Quality Child Care 	<p>Children are connected to affordable, quality child care and early learning</p>	<ol style="list-style-type: none">1. Ensure coordinated county-wide effort that effectively advocates for the prioritized needs of the child care community2. Increase providers' access to and engagement with quality child care supports

IV. PRIORITIES, OUTCOMES, AND GOALS

PRIORITY	OUTCOME	GOAL
Health & Well-Being 	Children are born healthy and achieve optimal physical and mental well-being	<ol style="list-style-type: none"> 1. Increase whole-child and family-centered services to support the well-being and safety of children and fortify family strengths 2. Reduce perinatal health disparities for parents and infants through culturally responsive programs and services
	Children's basic needs are met so they can reach optimal development	<ol style="list-style-type: none"> 3. Strengthen children's social-emotional development and increase early detection of developmental and behavioral health concerns among infants and toddlers while improving access to early intervention services
Systems Improvement 	Leveraged dollars support children prenatal through age 5 and their families	<ol style="list-style-type: none"> 1. Build public will and leverage resources in support of children's well-being and development
	Systems serving children prenatal through age 5 and their families are integrated, interconnected, equitable, and accessible	<ol style="list-style-type: none"> 2. Develop integrated and coordinated services between public agencies and community-based organizations 3. Advocate for systems improvements
	Advocacy and systems change work has improved the lives of children and families	<ol style="list-style-type: none"> 4. Increase utilization of medical, dental, and mental health services

IV. PRIORITIES, OUTCOMES, AND GOALS



PRIORITY	OUTCOME	GOAL
Parent Partnership 	Parent/caregiver expertise is lifted up across all priority areas	<ol style="list-style-type: none">1. Cultivate parent/caregiver leadership in Sacramento County2. Allow parents to have decision-making power within First 5 Sacramento's programs, policies, and practices

Priority 5: Systems Improvement							
Primary Contractor	Program Name	Brief Program Description	Contract Term	Contract Amount	2024/25 Amount	2025/26 Amount	2026/27 Amount
TBD	Health & Hospital Systems Capacity-Building	Convenings, trainings, and technical assistance to support up to eight local birthing hospitals to pursue Birthing Friendly Hospital designation. Additional activities will be determined as requirements for designation are released.	7/1/2024-6/30/27	\$ 50,000	\$ -	\$ 25,000	\$ 25,000
Health Management Associates	Health Systems Liaison	A consultant to serve as the Commission's liaison to local health plans and family service organizations to improve referrals and access to services for families. The Systems Liaison will participate in partner advisory groups/committees, maintain knowledge of pathways to access services, advocate for services, and help support some work of SFC.	7/1/2024-6/30/27	\$ 250,000	\$ 110,668	\$ 69,666	\$ 69,666
TBD	Promotion of Well-Mom and Well-Baby Services	Funding for communications, advocacy, network-building, care connecting, needs and barriers assessment, and tools to improve culturally competent services that address pregnancy, birth, and infant outcomes for families, particularly in diverse, underserved communities.	7/1/2024-6/30/27	\$ 150,000	\$ -	\$ 75,000	\$ 75,000

Sacramento County, Department of Health Services, Oral Health Program	Oral Health System Improvement (0-5)	Expand oral health trainings to primary care providers to support medical-dental connection for young children. Develop a training for dental providers in alternative approaches to treating young children to reduce the number of referrals for sedation. Increase the quantity and quality of Kindergarten Oral Health Assessment (KOHA) data being collected and reported by hosting an education and training event on ASTDD screening guidelines and passive consent policy.	7/1/2024-6/30/27	\$ 260,000	\$ 90,911	\$ 75,787	\$ 93,302
TBD	Community Workforce Pipeline	Scholarships to support educational costs for BIPOC community members wishing to pursue paraprofessional education/certification in fields that improve the health of children prenatal through five (such as doulas, peer counselors, community health workers). Priority will be given to current/prior clients of First 5 funded programs. Scholarship	7/1/2024-6/30/27	\$ 150,000	\$ -	\$ 75,000	\$ 75,000
Black Child Legacy Campaign (BCLC) Leadership	Sacramento County, Department of Child, Family, and Adult Services	Staff support of the BCLC Steering Committee.	7/1/2024-6/30/27	\$ 300,000	\$ 100,000	\$ 100,000	\$ 100,000

County Purchasing Policy	Sac Family Connect	A sustainable, unified system of family support agencies that connects families with the home visiting and family support services they need while maximizing available funding to serve more families. Funds will be used for marketing and outreach; maintaining the SacFamilyConnect website; and developing a system to share data across programs.	7/1/2024-6/30/27	\$ 75,000	\$ 25,000	\$ 25,000	\$ 25,000
Child Abuse Prevention Council of Sacramento	Child Safety Forward Sacramento (Prevention Cabinet)	Support for cross-systems convenings and Town Hall events focused on family strengthening and community engagement in implementation of Child Safety Forward Sacramento goals.	7/1/2024-6/30/27	\$ 60,000	\$ 20,000	\$ 20,000	\$ 20,000
County Purchasing Policy	Public Will and Advocacy	Increase the public's understanding of the importance of investing in children in their first five years utilizing social media, paid content and other methods. Monitor and advocate for legislation that aligns with First 5 Sacramento's Policy Platform. Engage state and local elected officials to encourage policies and build public support for investments in early childhood.	7/1/2024-6/30/27	\$ 102,195	\$ 34,065	\$ 34,065	\$ 34,065
		Total Systems Improvement Result Area		\$ 1,397,195	\$ 380,644	\$ 499,518	\$ 517,033